



Glenair UK Roadmap

April 2025

Objectives:

- Our Customers Come First.
- Build the Competitive Moat.
 - Continuously Improve our Operational Capability.
- Developing Win/Win Partnerships with Customers, Suppliers and Employees.
- Continuous Product Innovation; Achieve the Highest Appropriate Standards of Quality, Performance, and Legal Compliance.
- Identify and Capture New Customers, Geographies and Markets

Actions:

Understand and respond to our customers’ challenges, by listening to the needs of the customer

Manufacture with the shortest lead times in the industry

Reduce business risk and maximise resource availability

Our Vision - Where do we want Glenair UK to be?

We are a world class supplier of highly engineered interconnect solutions for harsh physical and mission critical environments.

What is our Business Target?

To be profitable over the long term with minimal business risk.

Goals:

Double Digit Sales Growth

Be at the Forefront of Developing Technology

Exceed Customer Service + Satisfaction Expectations

Maximise Staff Potential through Training, Teamwork, Reward & Satisfaction

Strategy:

Ensure that each of the Glenair Guiding Principles are applied rigorously to all parts of the business.

Measures:

As Shipped Product Quality

On-Time Delivery + Depth of Delay

Profitability

Internal Quality, Scrap & Rework Revision

SHE & Environmental Performance

| Roadmap Project: | Next Step: | Step Target: | Project Owner(s): |
|---|---|--------------|----------------------------|
| ESA Qualification of Micro D & Hardware | Submit PID | May 2025 | Mario Fata |
| Implementation and Roll-Out of VKS | Machine Shop (ESA) Implementation | May 2025 | Adrian Louch |
| Increase Manufacturing Capacity by 50% | Move RF & Cannister Build to Phase 4 | May 2025 | Richard Spink & Reece Kind |
| Integrated BOM's – (Synchronised AX/PDM) | Trial & Implementation | Apr 2025 | Matt Rhodes |
| Launch GLMC Product Range | Conduct and complete full qualification programme on sizes 10 - 14 | Apr 2025 | Mark Clay |
| Increase Internal Awareness of Glenair Role in Customer Mission Critical Projects | Presentation to remaining personnel | Apr 2025 | Graham Dowle |
| Reduce Shopfloor Rejects by 50% | Train PCM's, Cell Leaders & Tech's & HR to Deliver CARE Sessions | May 2025 | Richard Spink |
| | Train & Implement on data input for ICAR | Apr 2025 | Adrian Louch |
| Improve data driven understanding and Corrective Actions of Rejects and Customer Returns | Implement Relyence FRACAS (Failure Reporting and Corrective Actions System) into M03 & M27 | Apr 2025 | Dan Wilson |
| Improve New Employee Induction & Onboarding Process – Emphasis Glenair Culture and Ethics | Design Content for First Draft of Training Programme & Data Accuracy | May 2025 | Karen Hardy |
| Creation, Maintenance and Ownership All Glenair UK Bills of Materials | Identify Improvements for BOM loading / entry points (including maintenance) for all products | Apr 2025 | Matt Rhodes |
| Improve Accuracy and Speed to Quote | Produce Universal Costing Sheets | Apr 2025 | Mark Clay |
| Key Supplier and Internal Stakeholder Strategy and Management | Trial Electronic Requisition System V1 via PDM | May 2025 | Stewart Harrison |
| Goods Inwards Receipts Within 24 hrs of Arrival | Cross Train Personnel | Apr 2025 | Caroline Fletcher |
| Contract Review/Agreed Terms and Conditions | Training & Implementation, & Audit Corrective Actions | Apr 2025 | Shane Wise |
| Increase Internal Usage of Glenair Manufactured Wire | Update cable register and train Design Office | Jun 2025 | Mario Fata |
| Improve Design for Manufacture & Assembly Process | Identify 3 Key Areas on M88 & Create Team to Implement | May 2025 | Alan Quirk |
| Increase Nano Shell Production Capacity by 50% and Reduce Rejects by 50% | Select Suitable Machine Supplier | May 2025 | Neil Sweeney |

